

# Monetary Policy and Resilience

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Karl Brunner Lecture

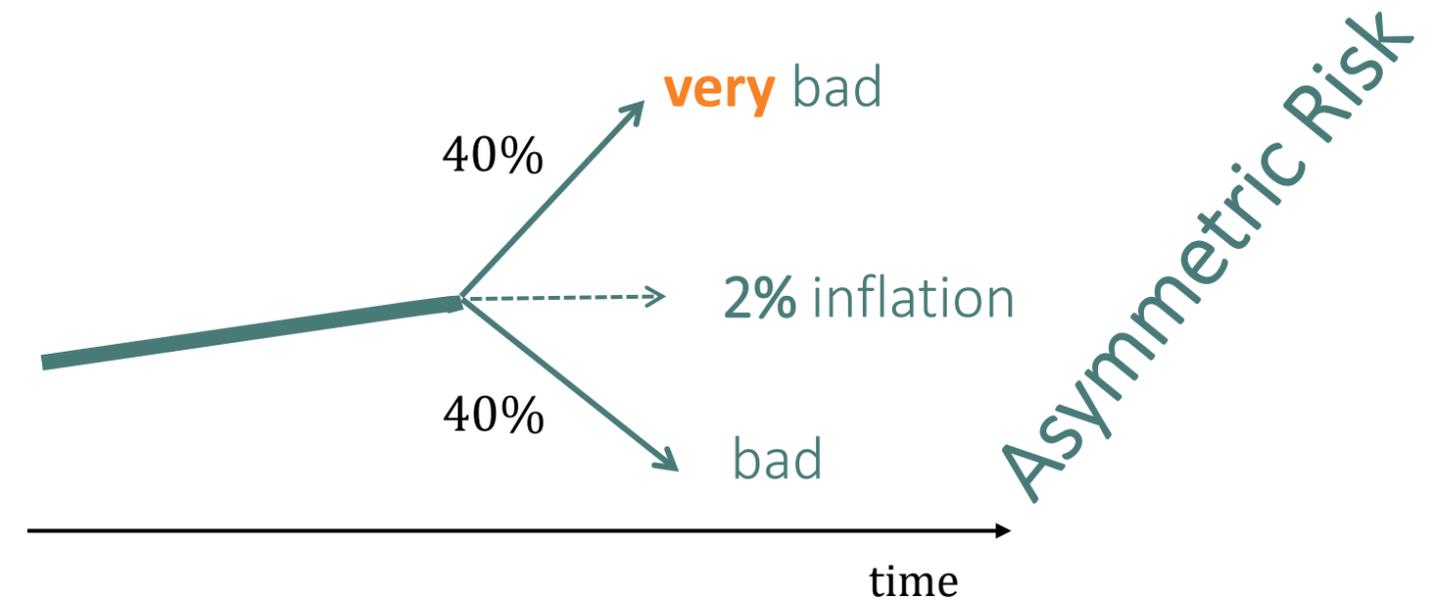
Swiss National Bank

Zürich, 2023-09-28



# Monetary Policy: Risk Management Approach

- Deterministic thinking (outdated)
- **Risk** approach
  - probability
  - + impact (disutility) of contingency events

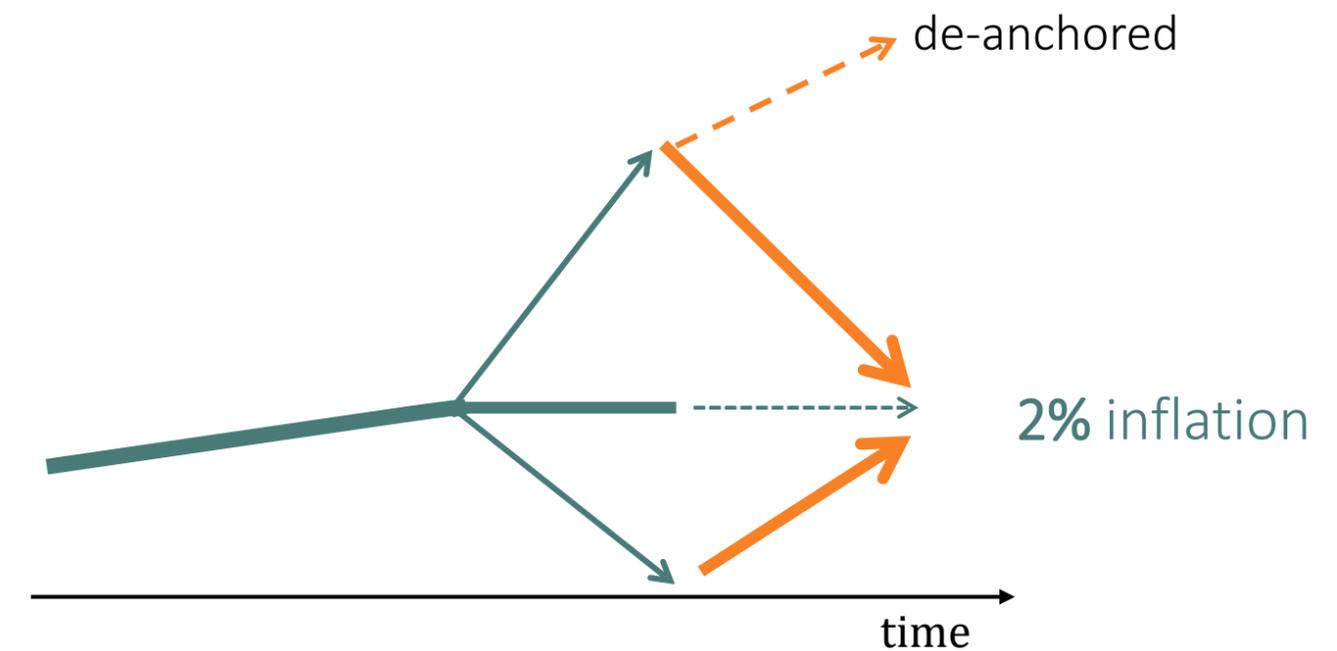
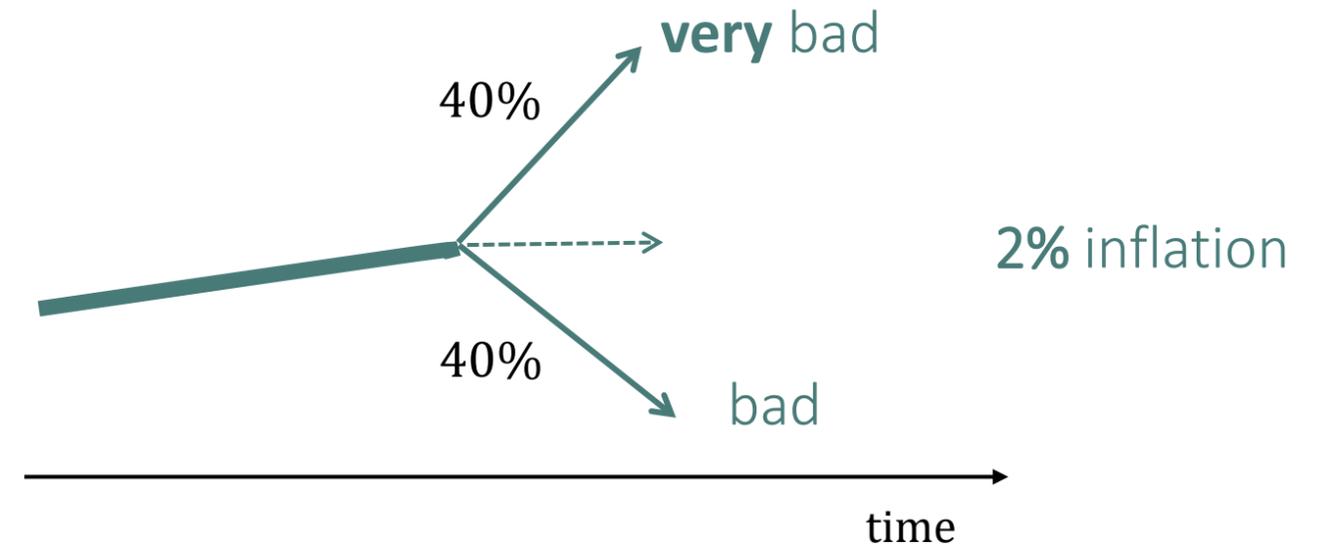


# Monetary Policy: Risk vs. Resilience Approach

- Deterministic thinking (outdated)
- **Risk** approach
  - probability
  - + impact (disutility) of contingency events
- **Resilience** approach
  - test waters, take risk
  - reacts on new info, latest when **bouncing back** is in danger



the reed



# Monetary Policy: Risk, Robustness vs. Resilience Approach

- Deterministic thinking (outdated)

- **Risk** approach

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the reed

- **Robustness** approach

- works in most (incl. “worst”) circumstances
- reaction mostly not needed, autopilot, limited/coarse conditioning, **rigid rules**

Rigidity ≠ stability



the oak

# Roadmap

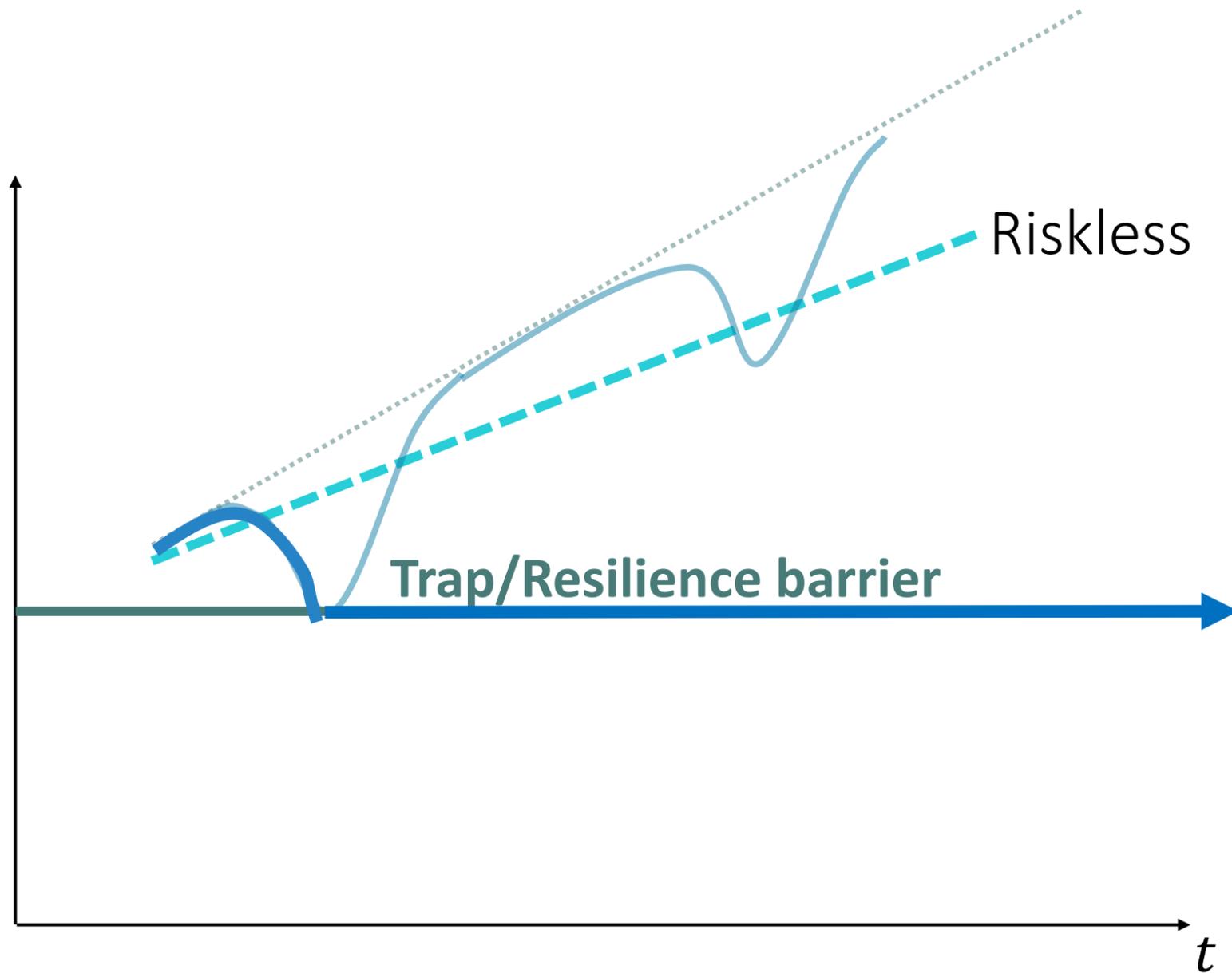
- Monetary Policy:  
Risk, Robustness, Resilience Approach
- **Resilience Management**
  - Distance Tipping points: Buffers, ...
  - Reaction: via rules or discretion
- Traps
  - Forward Guidance
  - Fiscal Dominance: Central Bank independence
  - Financial Dominance
- Structural Changes
- International Resilience



# Resilience Barrier

path dependencies, “points of no return”

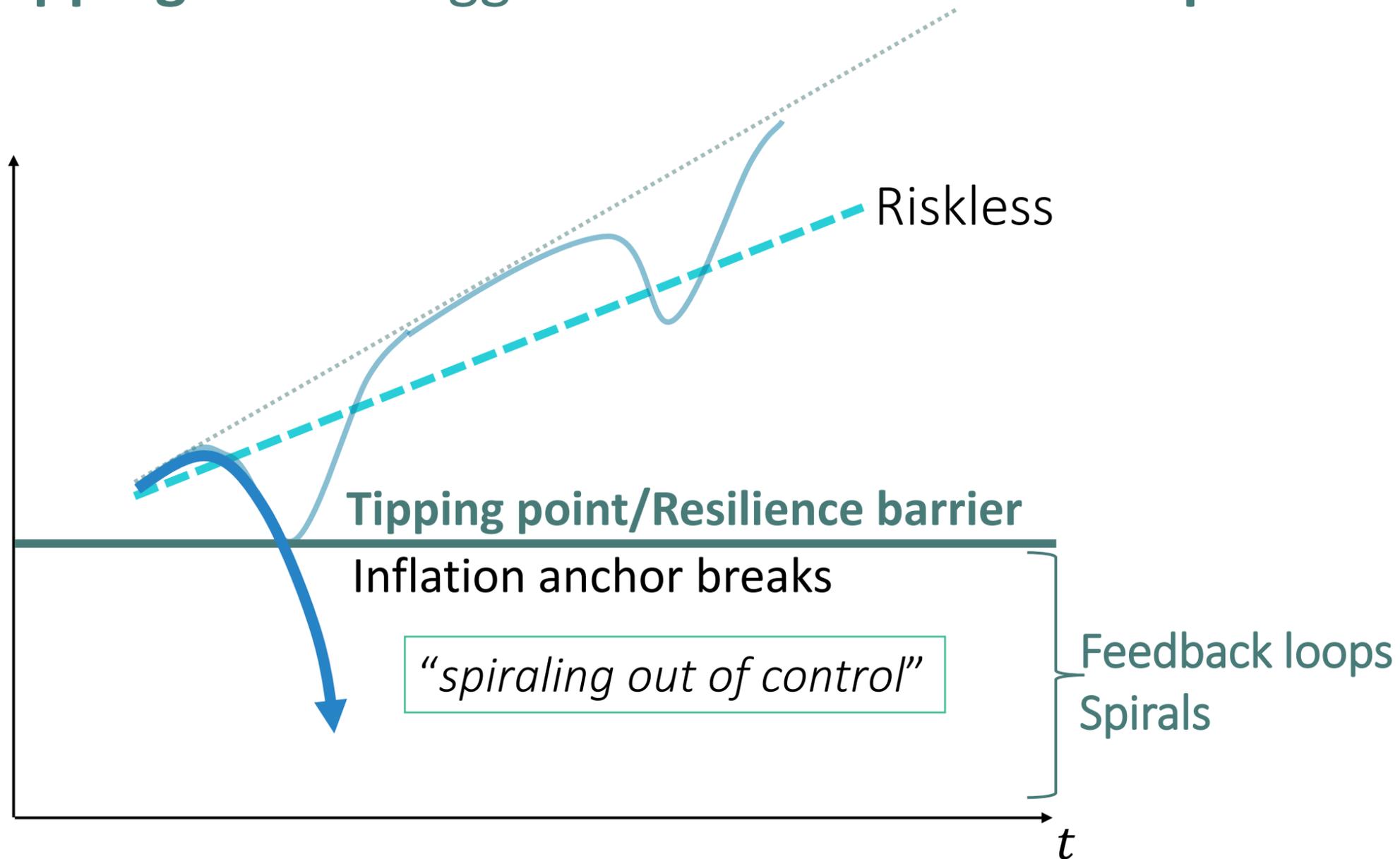
## ■ Traps



# Resilience Barrier

path dependencies, “points of no return”

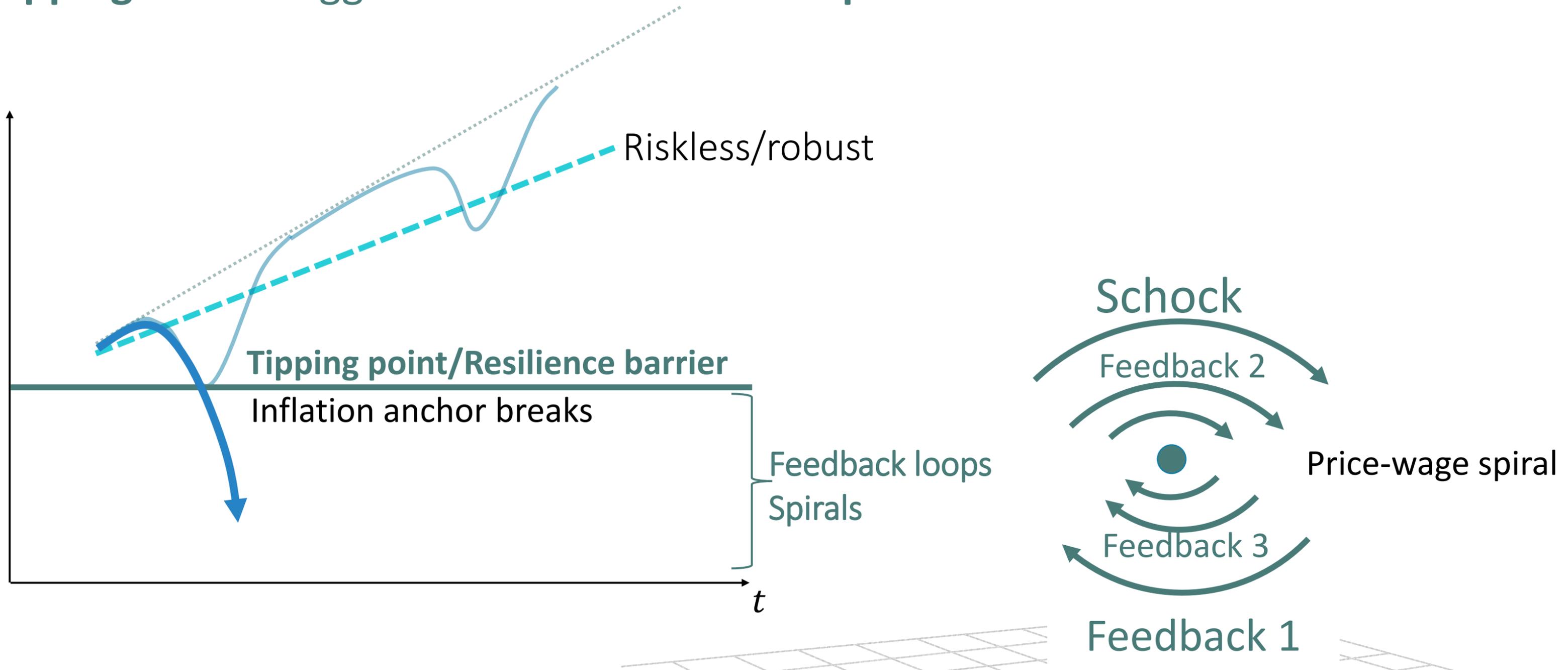
- Traps
- **Tipping Points** triggers adverse **feedback loops**



# Resilience Destroyers

path dependencies, “points of no return”

- Traps
- **Tipping Points** triggers adverse **feedback loops**



# Resilience Management

## 1. Push barrier/tipping point further away

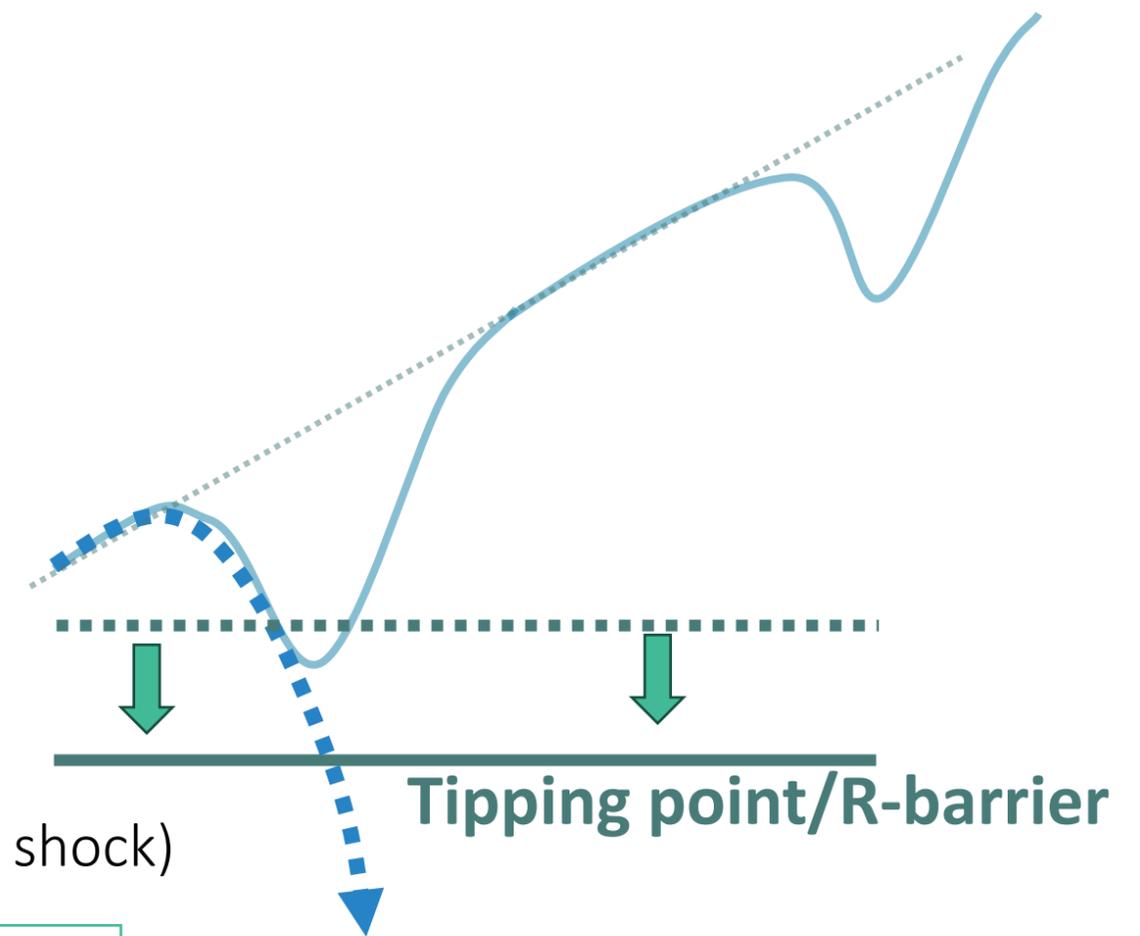
- *ex-ante* investment

- **Buffers**, reserves, war chest, (specific) redundancies
- No overheating of the economy
  - Like moving ahead without keeping tipping point at a distance  
Sahm Rule: if  $u < u^* - .5\%$ , then unemployment jumps (after a shock)

*When does rubber band break? Thicker rubber band*

*Also for  
robustness*

## 2. Agility: react *earlier* to turn around



# Resilience Management

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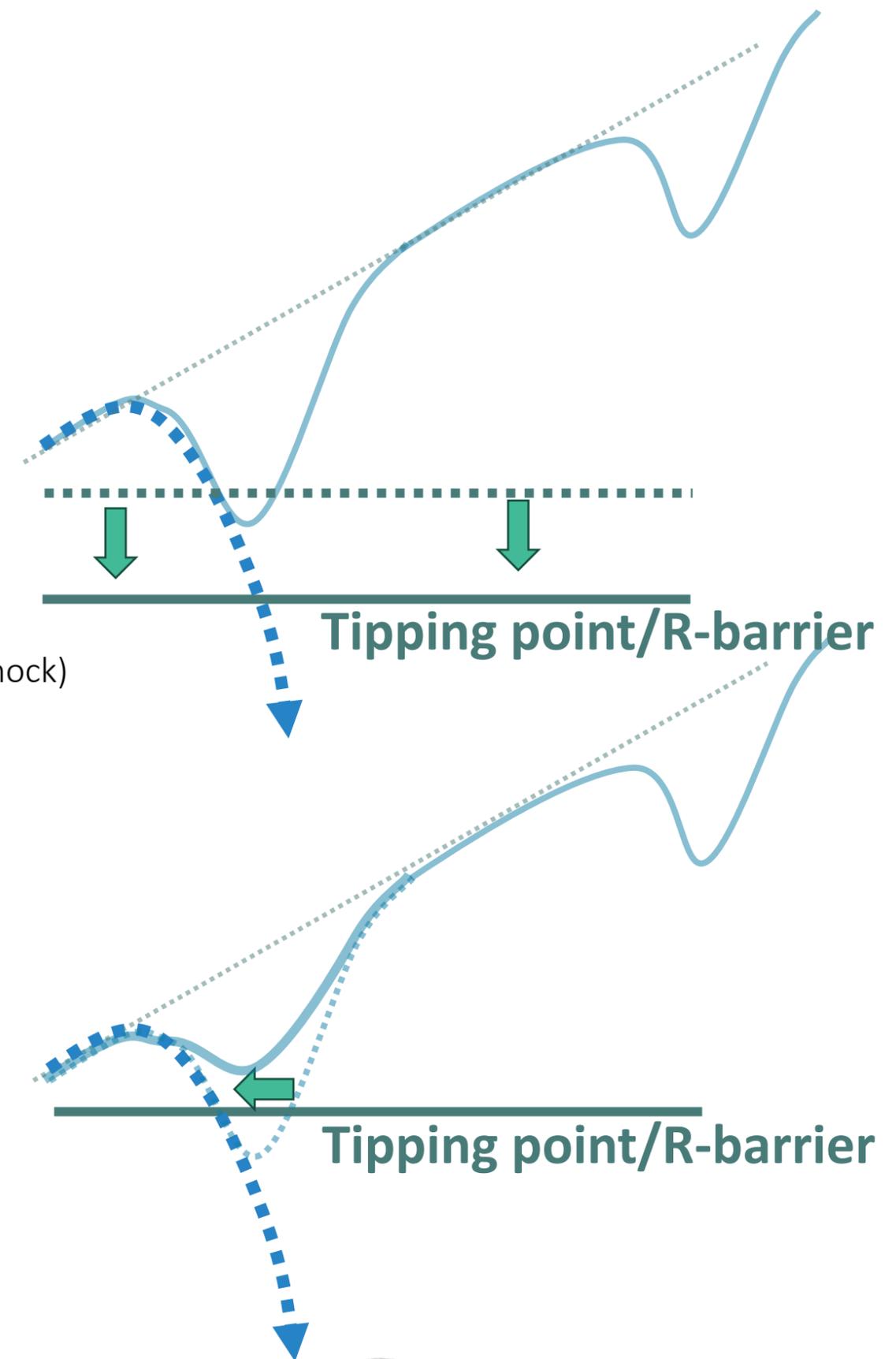
## 2. Agility: react *earlier* to turn around ( $\neq$ rigidity)

### a. (Re)action (of CB) in timely fashion

- ex-post *discretion* vs. ex-ante *rule* (automatic algo)

*Large shock vs. a sequence of shocks*

### b. Expectations of others: Re-re-actions



## 2a. Reaction: Prediction and Time

Challenges for CB's reaction:

- **Predictability** of inflation declines ↓
- **Reaction time**  
Monetary Policy acts with long and variable lags

⇒ “behind the curve”

Lesson:

*More responsiveness* to data (higher Taylor coefficient)

*More buffers*



## 2a. Reaction: Optimal Rule/Discretion Mix

- **Discretion** (ex-post)

- + easy to adjust to new circumstances
- monetary policy has no power

- **Rules/algorithm** (ex-ante)

- adjust as specified ex-ante
- + complicated rules are difficult to communicate

- Problem if

Time-inconsistency is severe

unforeseen contingencies are severe

unobservable to public contingencies

communication to public



## 2b. Expectations of Others: Inflation Anchor

- Strength/credibility of **inflation anchor**
- De-anchoring = spiraling out of control (or simply limited amplification (price-wage spiral))
- Higher order **beliefs coordination** (convention, common knowledge (David Lewis))
  - *Uncertainty* what others' belief (about others' beliefs ...)
  - *Disagreement*
  - *Opaqueness whether wage increase is compensation for*
    - *past price increase*
    - *expected future price increase*
- Strengthening the inflation anchor:
  - **Focal point** on anchor
  - **+ no other focal point:** creates confusion/uncertainty about alternative beliefs
  - Narrative is key
- Re-anchoring at 3%
  - How to create common knowledge at different level?



# Danger: “Anchor Assumption”

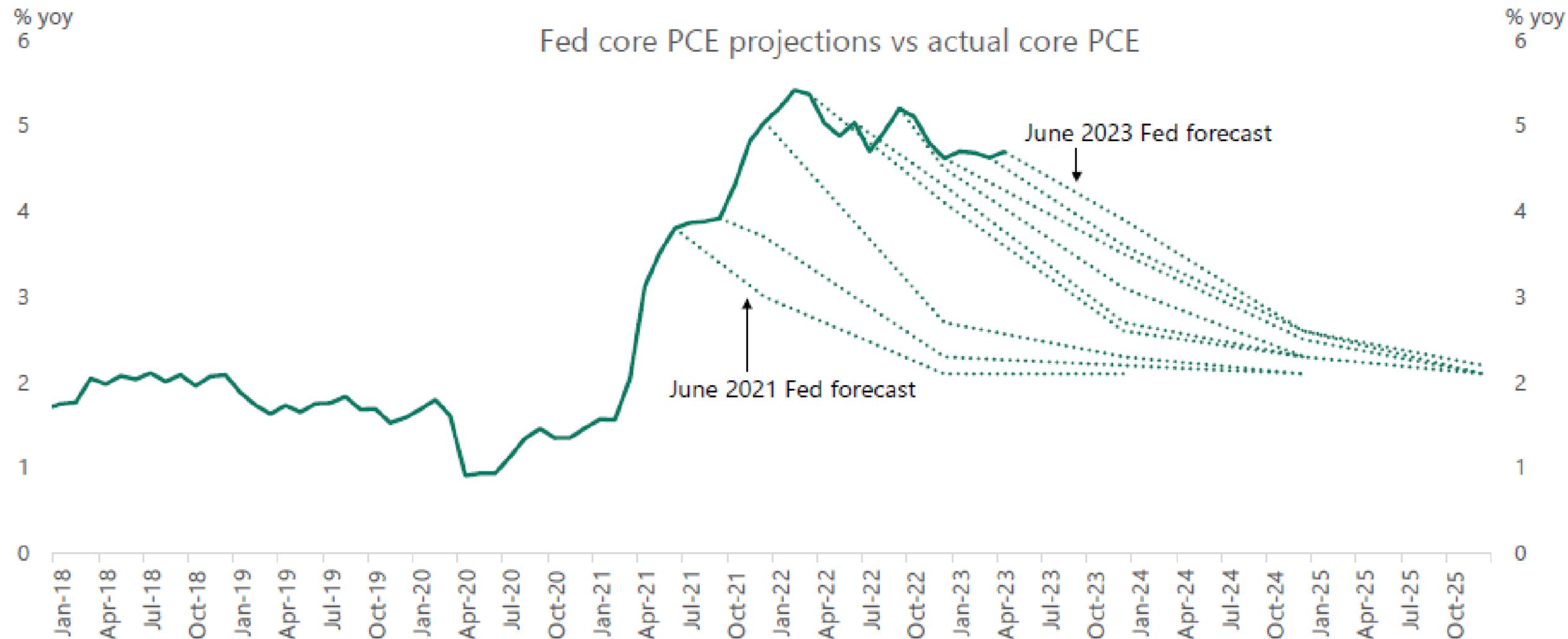
- Inflation anchor implicitly assumed

*Rubber band can't break by assumption*

- VAR, stationary DSGE

➔ Resilience is assumed

- ⇒ transitory bias



# Risk vs. Resilience Diversification

## ■ Risk diversification

- Spread across many, each a bit
- “don’t put all eggs in one basket”
  - Example: Many MoPo instruments a bit, instead of one a lot

## ■ Resilience diversification

- Initiate many, scale up after realization
- “open many doors, so that can easily and swiftly react”
- Increases agility, reaction speed



# Co-Resilience

- Risk: Covariance, CoVaR
  - Co-movement btw  $X$ ,  $Y$
- Co-Resilience:
  - X-process realization **affects mean-reversion** of Y-process
  - Example:  
Negative shock on **financial stability** (uses up resources) and moves **tipping point** for price stability closer  $\Rightarrow$  less resilience in **price stability**



# Changes and Challenges

## ■ *What's new?*

1. Limited inflation **predictability + Polycrises**
  - Supply/ demand, idio/systematic risk, temporary ...
2. High **gov. debt level**,  
Fiscal policy impacts inflation
3. High **private debt level + inflation**  
High asset prices, depressed risk premia
4. **Transition phase** due to Structural Changes
  - Green transition, WfH, De-globalization, Demographics
  - Digital Money/ CBDC etc.

## *Implications for Central Banks*

### **MoPo lags and behind the curve**

### **Monetary-Fiscal Interaction**

- from coexistence to rivalry/blame game
- Central Bank independence

### **Monetary-Financial Stability Interaction**

- from congruence to trade-off
- Demand management vs. Fin stability

### **$r^*$ and risk premium transition**

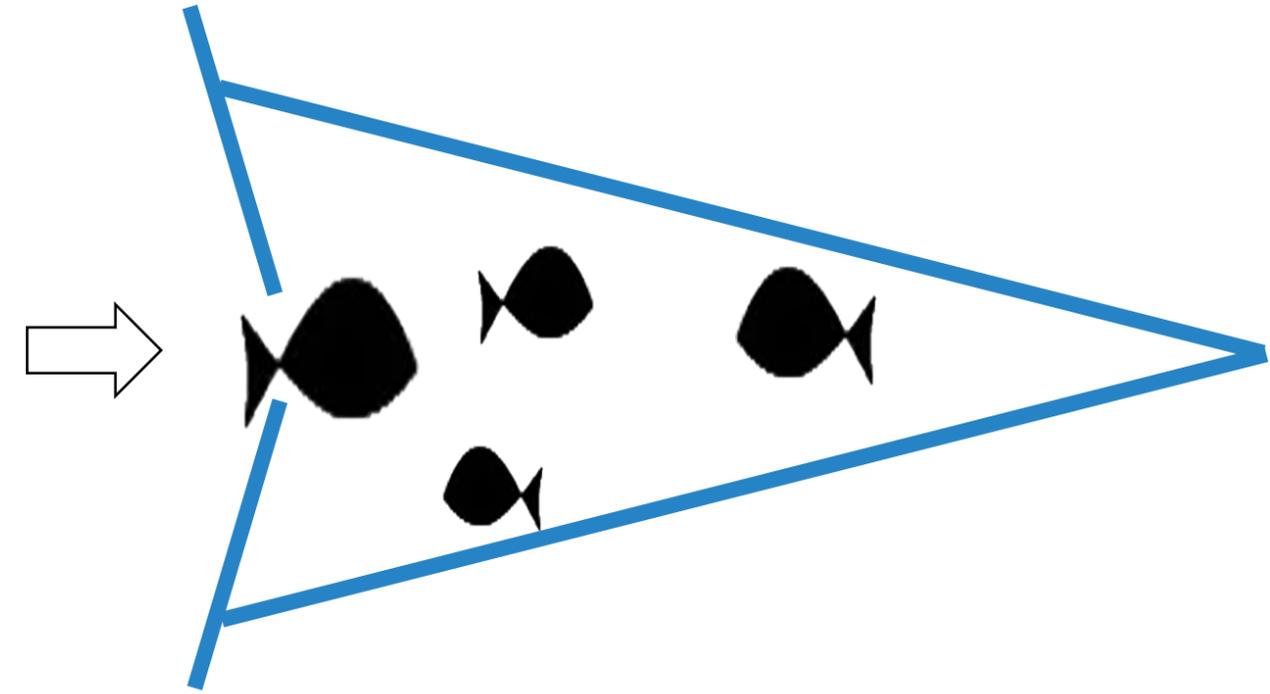
# Roadmap

- Monetary Policy:  
Risk, Robustness, Resilience Approach
- Resilience Management
  - Distance Tipping points: Buffers, ...
  - Reaction: via rules or discretion
  - Risk vs. Resilience: Diversification and Comovement
- **Traps**
  - Forward Guidance
  - Fiscal Dominance: Central Bank independence
  - Financial Dominance
- Structural Changes
- International Resilience



# Trap thinking

- Trap = “no bouncing back” = no resilience
- Avoiding traps requires ex-ante thinking
- Limit Odyssean **forward guidance**
- How to avoid “**fiscal dominance trap**”?
  - Central Bank **Independence**
  - Communication and backing by general public
    - Political pressure
- How to avoid “**financial dominance trap**”?
  - **Macro-prudential** regulation
    - Ensure that financial sector does not constrain monetary policy room



# Trap 0: (Hidden) Forward Guidance

- Explicit Odyssean Forward Guidance “traps” future MoPo
- Hidden Forward Guidance
  - “Data driven approach”
  - Sequencing
    - Only raise interest after QE is completed

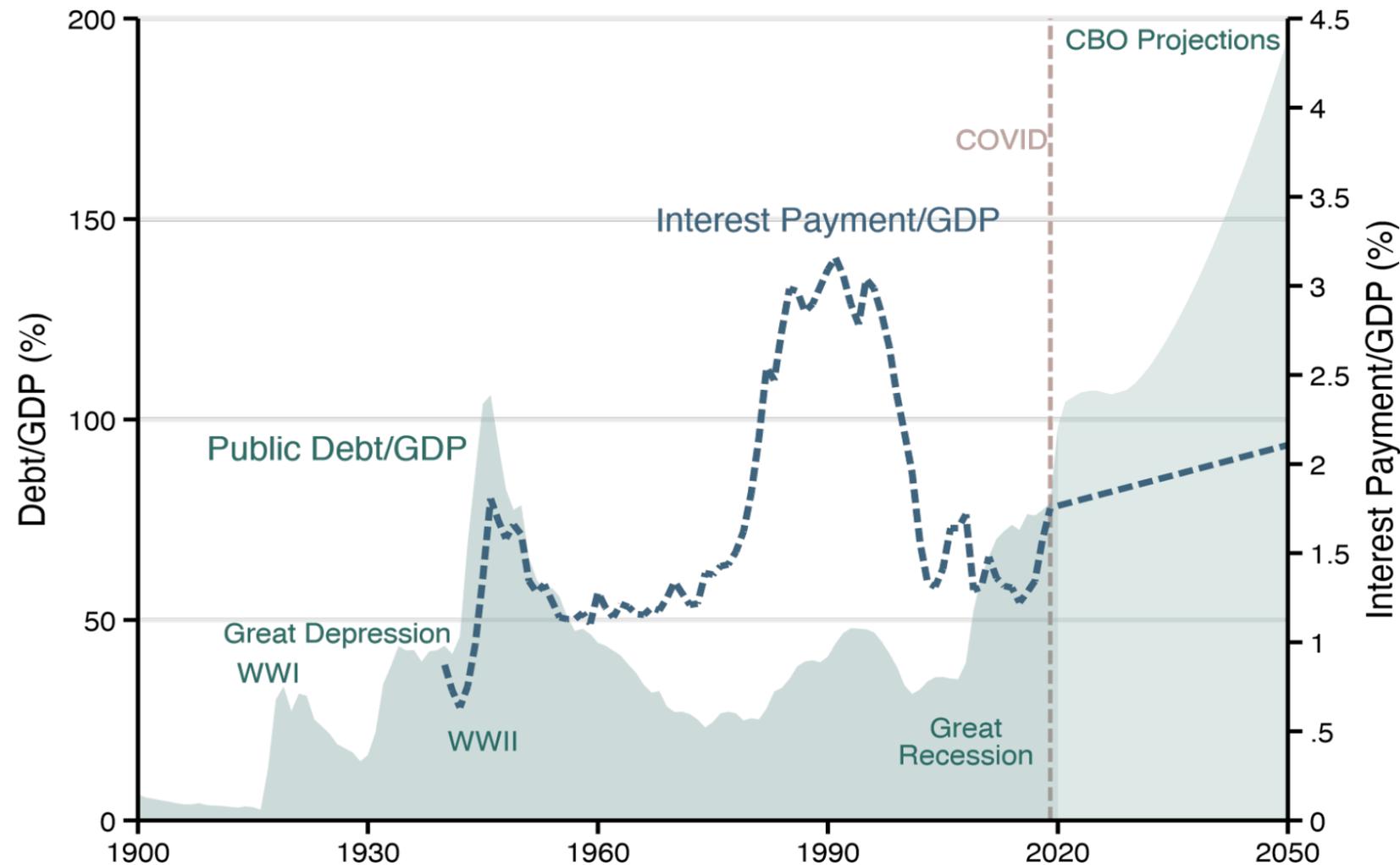


# Trap 1: Fiscal Dominance (over Monetary)

- Fiscal policy impacts on inflation. 2 views: (i) aggregate demand (ii) FTPL+
- Monetary tightening has much large fiscal implications
  - Due to high debt level

**FTPL vs. Sargent-Wallace**  
- Budget holds out-of-equilibrium or not

➔ Central Bank-Government tensions/**political pressure**



# Trap 1: Fiscal Dominance – Central Bank Independence

- Legal, international treaty
- **Capitalization** of **CB's balance sheet**
  - Interest rate payments on reserves to private banks
    - CB funding cost has doubled (BIS bulletin)
    - Loss on long-dated assets due to QE
  - Headline risk
    - Delay QT to avoid realizing capital losses **Trap**
  - Lesson: **Risk-focus** (not size-focus) of CB balance sheet
- Monetary Dominance & Sovereign **debt restructuring** costs
  - Ultimate subgame as shifter of bargaining power in game of chicken
- Monetary Dominance and **CB communication**
  - Narrative + blame game

New Tool:  
Required vs. excess reserves

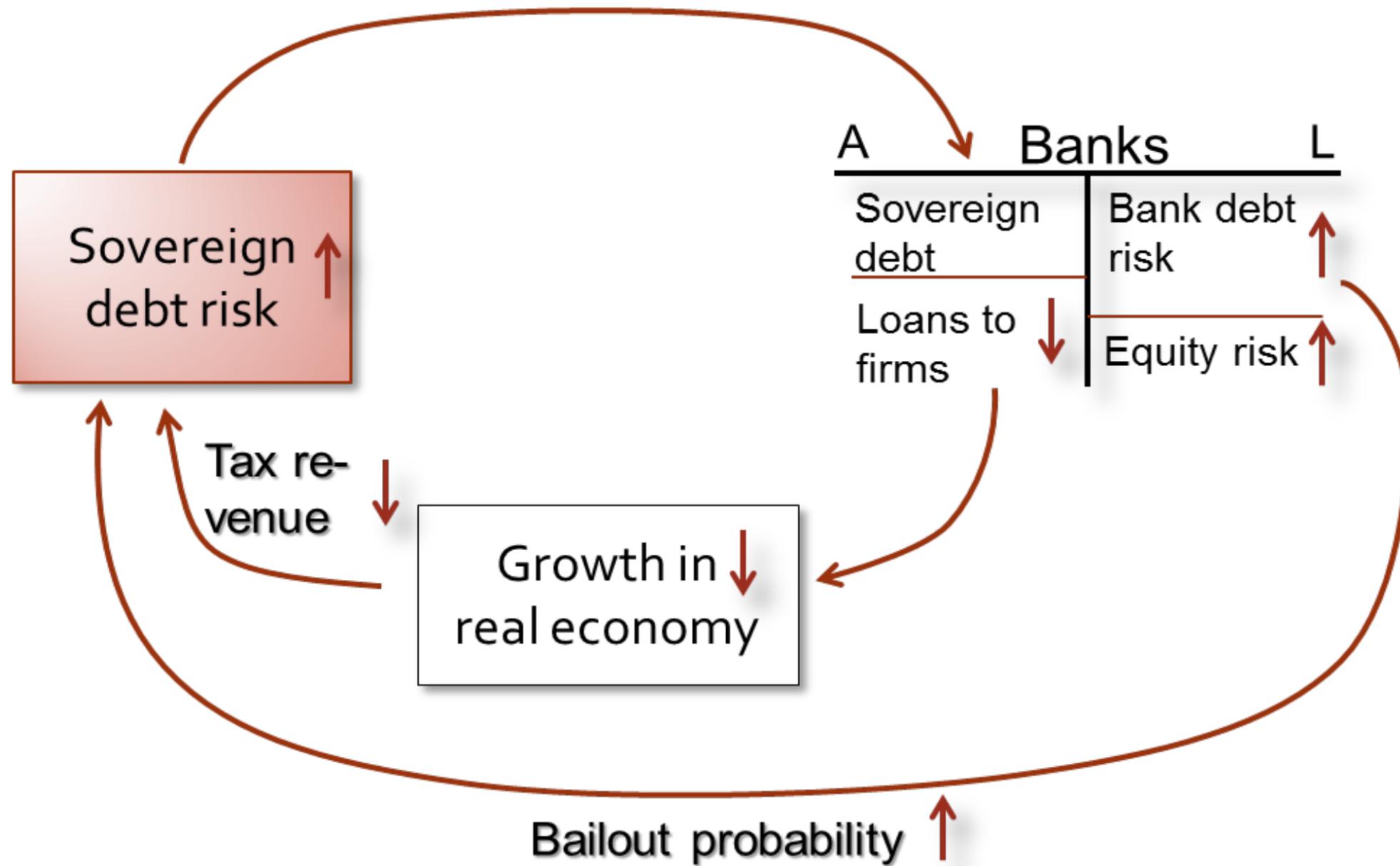
# Trap 2: Financial Dominance (over Monetary)

- Low inflation environment: **concurrency** btw price and financial stability
  - Monetary loosening boosts demand and financial stability
  - “Whatever it takes” approach is feasible
- High inflation environment: **trade-off**
  - Price vs. financial stability
  - Expect less intervention
    - ⇒ higher inflation expectations
- CB distorted asset price signals
  - Short vs. pro-longed intervention

# Trap 2: Financial Dominance – Doom/Diabolic Loop

- Doom/Diabolic Loop

Risk-weights



# Resilience after Structural Changes: Transitions Phase

- MoPo is not designed for structural changes, but can accommodate transition
- Impacts  $r^*$  and risk premia

## 1. Green transition

$r^*$  increases

- Reduced investment in dirty technology
- Destruction of dirty and increase in green technology

## 2. Work from home

- More leisure, lower labor income
- Productive loss/gain?

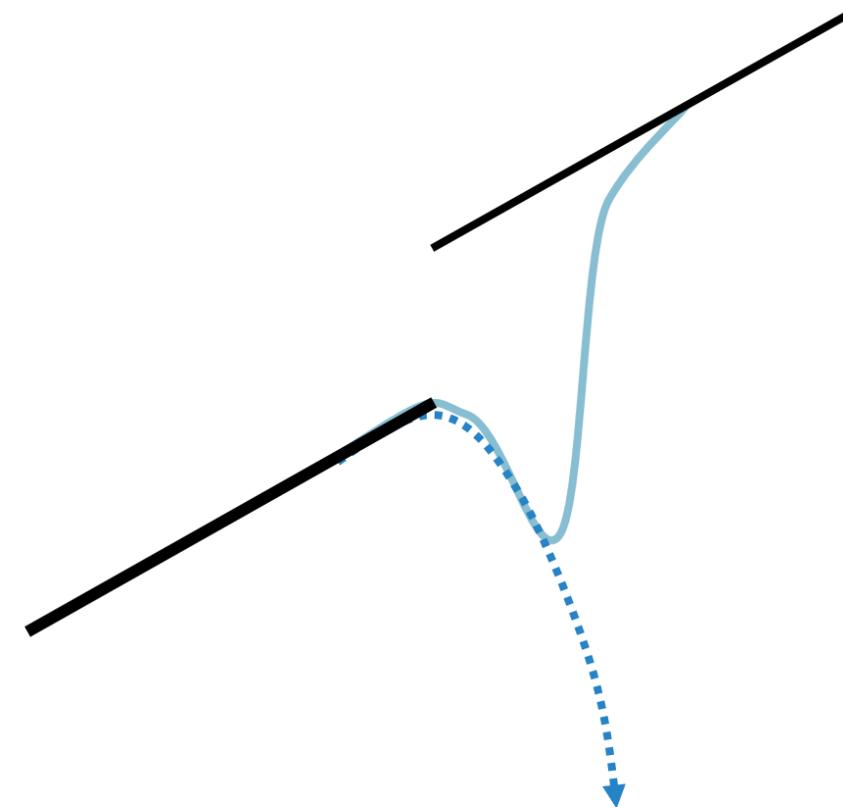
## 3. Demographic change

- More saving followed by more dissaving

## 4. De-globalization

- Efficiency loss (via trade barriers)
- For export nations also negative demand

## 5. Digital Money



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- **International Resilience**
  - Risk sharing vs. Beggar-Thy-Neighbor
  - US Monetary Policy Spillovers
  - Global Flight to Safety: GloSBies



# Resilience via Flexible Exchange Rates vs. Buffers

## 1. Exchange Rate Devaluation

- Implicit “transfer” at the expense of other countries

### 1. **Global risk sharing arrangement** (ex-ante perspective)

- Temporary & mutual
- Helps to bounce back (Phoenix miracle)
  - If debt is denominated in domestic currency (no “original sin”)

### 2. **Beggar-Thy-Neighbor**

- Continuously

## 2. Fixed Exchange Rate & Buffers via Reserves

- Foreign reserves push resilience barrier further away
- ... but private sector issues more foreign denominated debt
- Push risk into the tails

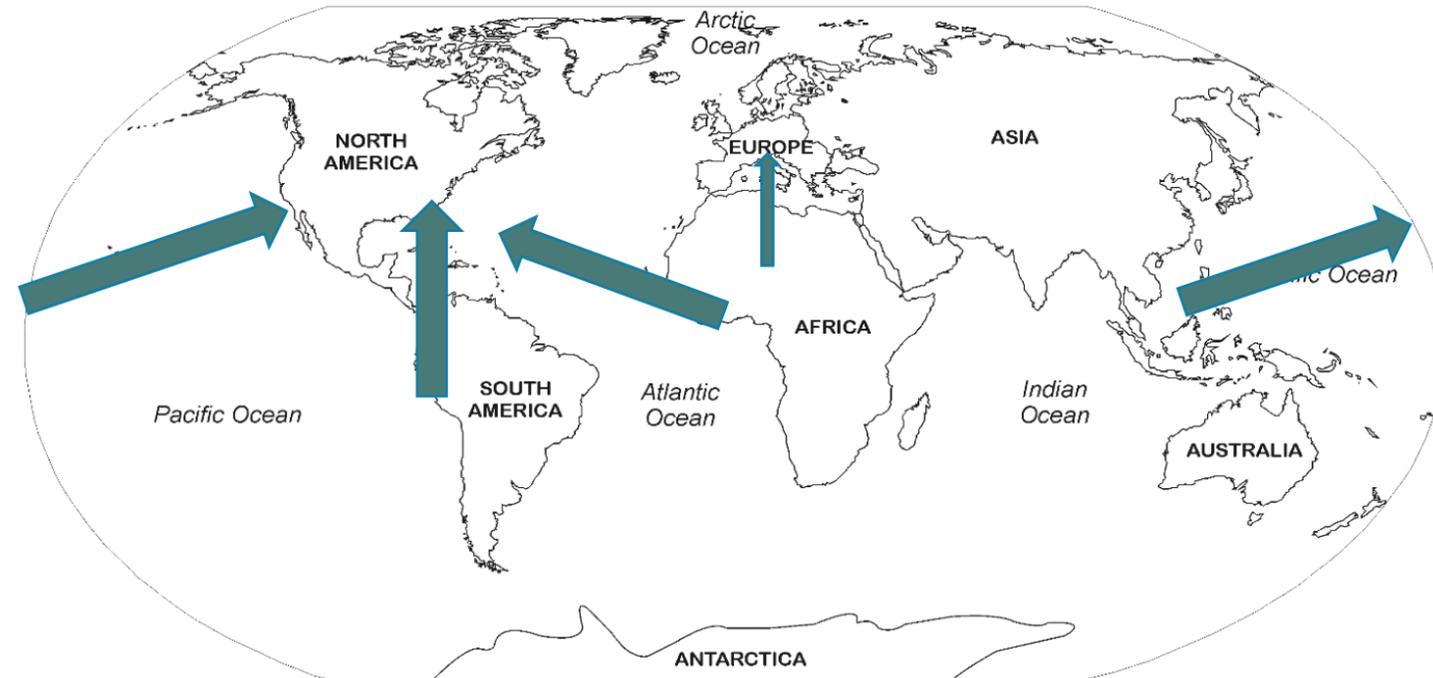




# International: Flight to Safety

- Risk-on, Risk-off

Flight-to-safe asset



- Problem: Safe asset is *asymmetrically supplied* by AE

Flight-to-safety → cross-border capital flows

- Debt issues at times of global crisis

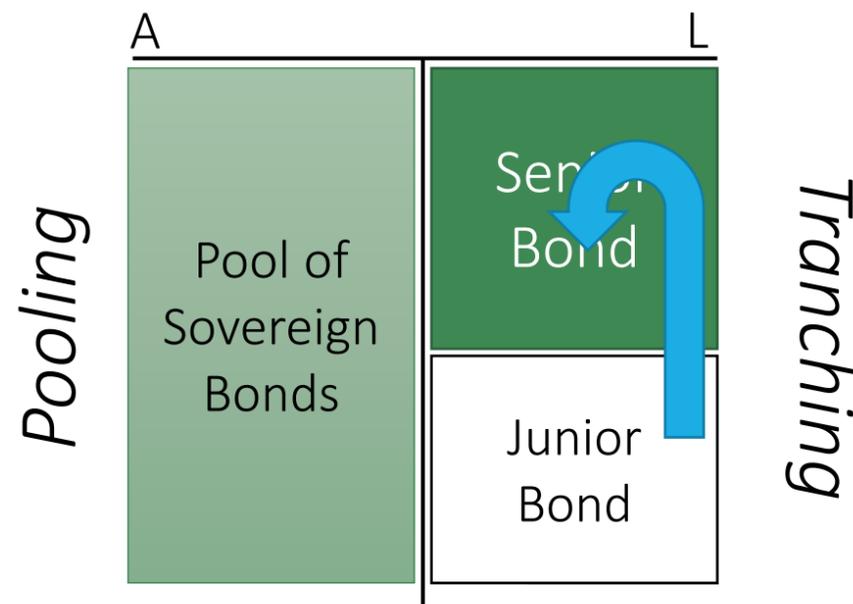
- For AE at inflated prices eases conditions

- For EM at depressed prices worsens conditions

- *Paradox: “Poor insure rich Paradox”*

# A Safe Asset for EM: Rechanneling Approach

- Address root cause: Safe asset is supplied asymmetrically
- Create globally supplied safe asset for EME via pooling & tranching



*Rechannel:*

Instead of cross-border  
Across asset classes

- Expand ESBies idea for euro area to EME:  
“SBBS (Sovereign-Bond Backed Securities) for the world”  
Euro-nomics group 2011, 2016, 2017



# Conclusion: Resilience and Monetary Policy

- **Risk** management approach
  - probability
  - + impact (disutility) of contingency events
- **Resilience** management approach
  - Inflation bounced back
    - Temporary adjustment helps to manage shocks/transition phases
    - Maintaining “inflation anchor” is key (Common knowledge)
  - Avoid traps
    - Forward Guidance
    - Financial dominance
    - Fiscal dominance
- **International** Resilience

